



IPMA Global Project Excellence Award

Application Year 2021



IPMA®
Global
Project
Excellence
Award

Moving winners forward

IPMA®

IPMA Global Project Excellence Awards



Projects and programmes provide many challenges. Teams who tackle these challenges and deliver to the benefit of the various stakeholders deserve our biggest respect. Delivering the planned results and achieving the expected benefits is easier said than done. Therefore, lifelong learning and continuous improvement are keys for success. This is why I am inviting you to enter the IPMA Global Project Excellence Awards. The Awards are an ideal way to learn from international experts and other organisations, and get global recognition for what the project team has achieved.

The IPMA Global Project Excellence Awards use the IPMA Project Excellence Baseline as the basis for the assessment. The baseline is publicly available and the Award Assessors and Judges are trained to use it. In order to maximise the benefits from the award process, you should be aware of the application stages. First you select the category you are entering and submit your entry. Applications submitted in the categories Small-/ Medium-Sized projects go only through a submission based judging process. If you apply in the category Large- and Mega-Sized projects, your entry is assessed by a dedicated Assessment Team and after the Award Judges have reviewed the assessment team comments, a Site Visit takes place during which the Assessment Team interviews the most important stakeholders. After the Assessment Team submits their second judges' report, the judges decide on the allocation of prizes, which are awarded at an IPMA event, usually during an awards gala at a world congress. In addition to the Awards Gala event, you will have the opportunity to meet Judges and representative of the Assessment Team during a Feedback Session. There will be other events organised for Finalists to meet other applicant organisations and to learn more about best practices from around the world.

Martin Sedlmayer
IPMA VP President Products & Services



What Winners Say



Independent and influential assessment

“The IPMA Project Excellence Award provides an independent and influential assessment of a company’s true strengths and weaknesses in project management. Medupi recognition goes to the thousands of workers that made Medupi synchronisation possible in September 2015 and the stabilisation of the South African grid a tangible success for the people in the country.”

Mr. Valerio Di Cecio, GE Steam Power Systems, South Africa, Gold Winner 2016



Intense learning experience

“Applying to the Award has been an intense learning and benchmarking experience, which resulted in significant recognition. If you are motivated in having the opportunity to influence your organisation more and grow in self awareness, then IPMA will give you a boost (key).”

Mr Riccardo Fabbri, Project Manager, GE Oil & Gas, Gold Winner 2014



Reference for customers

“This recognition in the management field by a an international organisation is very important and contributes to our image towards our customers. It confirms our company management capabilities in complex projects getting an additional reference for future bids.”

Mr Jean-Michel Reix, Thales Alenia Space, Gold Winner 2014



**Over 200 International
Project Management
Experts involved**



**Over 150 project
finalists**



**Benchmark
results**



Since 2002



Global scale



Get recognised

Dare to Apply?



Since 2002, more than 100 volunteers have worked on assessing project management teams bold enough to enter the yearly Project Excellence Awards competition, comparing their achievements to other world class project management teams. Over 150 applications from more than 26 countries have participated in the IPMA Global Project Excellence Awards, receiving recognition from peers around the world. A balanced and high level result in the three areas of the Project Excellence Model: People & Purpose, Processes & Resources and Project Results is what characterises those teams that have managed to achieve results beyond what is expected.

Pau Lian Staal-Ong
IPMA Global Awards Coordinator





Special Benefits for Applicants

Objectives

The IPMA annually presents project management awards to project managers and project management teams that display and can prove great achievements in project management. The IPMA Global Project Excellence Award supports professional project management in achieving high performance in projects and identifies projects as examples of excellent project management.

By rewarding teams that prove their success in project management, IPMA recognises and acknowledges excellent and innovative projects. The IPMA Global Project Excellence Awards motivate project teams to identify and optimise the use of their strengths as well as identify areas for improvement. It provides Applicants with the opportunity to gain feedback on their project management performance to assist in the continuous development of their project management.

Special Benefits for Applicants

» Recognition:

As part of the overall IPMA Global Project Excellence Award, the Award process allows Applicants to be assessed against global projects in four

categories, representing outstanding projects of a similar budget size as well as project type (only in the Small-/ Medium-Sized projects categories). See the award categories table on page 8.

» Improvement areas:

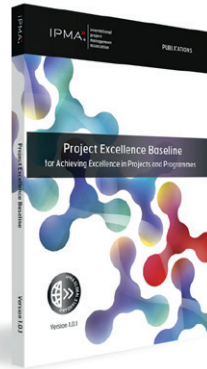
Included in the assessment process and as a result of the documentation study and Site Visit (in the Large- and Mega-Sized projects categories), Applicants are presented with a Feedback Report consisting of an overview of project management areas that could potentially be improved as well as identified project strengths that were essential in realising the successful execution of the project. The Feedback Report is prepared by the Assessment Team and Judges.

» Benchmarking:

Completion of the assessment allows for a unique form of benchmarking for project work (Project Benchmarking) with results tabulated from both the comparison of best practice performance and against actual witnessed project performance.

Demonstrating Project Excellence

Excellent projects must demonstrate excellent performance in all project management aspects, including the management of people, purpose, processes, resources and results. Results are only credited insofar as they are a consequence of leadership and management processes.



Excellent projects are usually the result of the successful implementation of project management approaches and methods, which includes the implementation of innovation, continuous learning and taking improvement actions when necessary.

The concept of project excellence promotes the use of research, experiments and other means in order to bring innovation in the way a project is managed. However, the main focus is on the successful management of the actual project and the results thereof.

Available to download here >

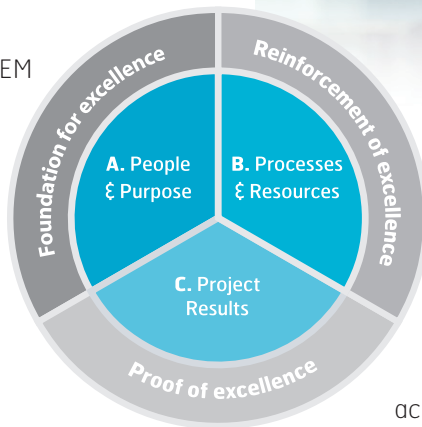


The IPMA Project Excellence Model

All projects participating in the IPMA Global Project Excellence Award are assessed for their excellence using the standardised approach based on the IPMA Project Excellence Model (IPMA PEM), an integral part of the IPMA Project Excellence Baseline® (IPMA PEB) global standard.

The main purpose of the IPMA PEM is to provide guidance on assessing excellent project and programme management. As the model is based on TQM and related models (e.g. EFQM), organisations that have already dealt with these concepts can easily apply and use the IPMA PEM.

The PEM can be used regardless of the project management approach applied in the project. The main reason for this is that the PEM does not enforce any particular approach to project decomposition, organisation or planning. It also does not suggest any particular project management tools or techniques. The main focus



is on the conscious use of the most effective management approaches and methods that lead to (more than) expected results and enables continuous improvement. It is designed to drive continuous improvement efforts regardless of the starting conditions of the project and the outcomes achieved.

The model consists of the following three areas:




» **People & Purpose** – This area is considered to be the foundation for project excellence. The right people, led and supported by excellent leaders, all sharing a common vision for success,

are crucial to drive project improvements and help the project to go beyond the established standards.

» **Processes & Resources** – This area represents practices necessary to reinforce excellence through sound processes and adequate resources used in an efficient and sustainable way. It also serves as a basis for securing the outcome of innovation, turning it into a solid starting point for another wave of improvements.

» **Project Results** – The project management approach can only be excellent if it leads to outstanding, sustainable results for all key stakeholders. This area complements the first two by providing the necessary proof of excellent results as defined by the project stakeholders.

Award Categories

| CATEGORIES | | APPLICATION FEE INCLUDES | APPLICATION FEE |
|--------------------------------------|--|---|---|
| SMALL- / MEDIUM-SIZED PROJECTS | <ul style="list-style-type: none"> » IT / Telecommunications » Construction / Engineering / Infrastructure » Change Management / Product/ Development / Marketing » Applied Research | Submission based application and judging process  | € 500 |
| | with a budget < € 50 million | | <ul style="list-style-type: none"> » Social / Regional Development / Community Service |
| LARGE-SIZED PROJECTS | | Written application and site based judging process   | € 9000* |
| with a budget < € 200 million | Categories open to all types of projects. | | |
| MEGA-SIZED PROJECTS | | | |
| with a budget > € 200 million | Categories open to all types of projects. | | |

All Finalists (3 per each category) are offered: free IPMA World Congress and Gala tickets (one in the Small-/ Medium-Sized projects category, two in the Large- and Mega-Sized projects category) and entry to the IPMA Awards Winners Club.

* In the Large- and Mega-Sized projects categories the Application Fee does not cover the costs of the Assessment Team Site Visit.

Join the Winners Club!

- 2020** » Beijing New Airport Construction Headquarters, China
» Global Project Solutions, Australia
» Sterlite Power, India
» Sydney Water, Australia
» WEglobal S.R.L., Italy
- 2019** » Australian Government: Department of Veterans' Affairs, Australia
» Court Services Victoria & Ontoit, Australia
» Landsvirkjun, Iceland
» Queensland Police Service, Australia
» Sterlite Power Grid Ventures Ltd, India
» Sutherland Shire Council, Australia

- 2018** » Finish Transport Agency, Finland
» Chongqing Liansheng Construction Project Management Co., Ltd., China
- 2017** » PE Facility Construction Directorate Nazarbayev University, Kazakhstan
» Shandong Electric Power Engineering Consulting Institute Corp.,Ltd, China
- 2016** » GE Steam Power Systems, South Africa
- 2015** » Incheon Bridge Company, South Korea
» Sberbank of Russia, Russia
» Nanjing Urban Construction Project Management & Development Co.Ltd, China



Become part of the global project excellence community. Contact award@ipma.world and apply in 2021!

Information about all Award Winners:
www.awards.ipma.world

St. Petersburg 2021 | **IPMA®**
32nd World Congress

Join us at the IPMA Awards Gala at the 32nd IPMA World Congress St. Petersburg to celebrate your project management success!



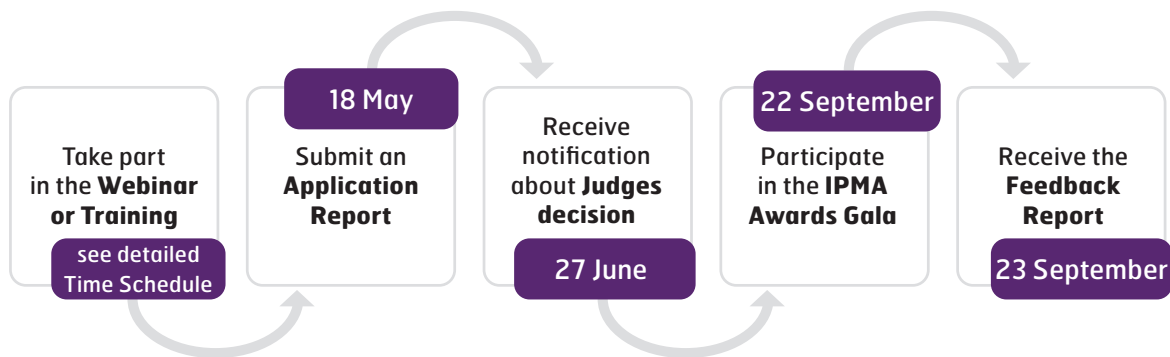
Application process

CATEGORIES SMALL-/ MEDIUM-SIZED PROJECTS

All Application Reports are assessed by 3 Judges selected from a range of relevant sectors, who collectively have a broad range of experience in project management. Submissions will be assessed solely on the electronic version of the Application Report. The Chief Judge for each category collects the results of individual Judges assessment and makes a final decision on the 3 Finalists from which the Bronze, Silver and Gold Winner is selected.

All projects entering the IPMA Global Project Excellence Awards scheme receive a Feedback Report from the Assessment Team containing the strengths and areas of improvement for the project team, covering all criteria of the IPMA Project Excellence Model.

Key steps in the Award process 2021 for categories Small-/Medium-Sized project



CATEGORIES LARGE- AND MEGA-SIZED PROJECTS

Every Application Report that is submitted is assessed by a team of five Assessors. Based on the Application Report the Assessors carry out the first assessment, prepare their first Judges report and prepare for the next assessment step. All applicants will be visited for three days by a dedicated Assessment Team. The objective of the Site Visit is to gather additional information via interviews with important stakeholders and document study, to

answer any additional questions the Assessors may have. An international group of Judges consisting of experienced project managers from the private and public sector is responsible for analysing the assessment teams' intermediate and final results. The Judges decide which project teams are good enough to be named Finalist. The Judges then decides which Finalists are Bronze, Silver and Gold Winner per award category. All projects entering the

IPMA Global Project Excellence Awards scheme receive a Feedback Report from the Assessment team containing the strengths and areas of improvement for the project team, covering all criteria of the IPMA Project Excellence Model.

Key steps in the Award process 2021 for categories Large- and Mega-Sized project



IPMA World Map

| | | |
|------------------------|------------|----------------|
| ALGERIA | GEORGIA | PERU |
| ARGENTINA | GERMANY | PHILIPPINES |
| AUSTRALIA | GREECE | POLAND |
| AUSTRIA | GUATEMALA | PORTUGAL |
| AZERBAIJAN | HUNGARY | ROMANIA |
| BOLIVIA | ICELAND | RUSSIA |
| BOSNIA AND HERZEGOVINA | INDIA | SERBIA |
| BRAZIL | INDONESIA | SINGAPORE |
| BULGARIA | IRAN | SLOVAKIA |
| CANADA | IRELAND | SLOVENIA |
| CHILE | ITALY | SOUTH AFRICA |
| CHINA | JAPAN | SOUTH KOREA |
| COLOMBIA | KAZAKHSTAN | SPAIN |
| COSTA RICA | KOSOVO | SWEDEN |
| CROATIA | LATVIA | SWITZERLAND |
| CYPRUS | LITHUANIA | TAIWAN (CHINA) |
| CZECH REPUBLIC | MALAYSIA | NETHERLANDS |
| DENMARK | MEXICO | TURKEY |
| DOMINICAN REPUBLIC | MONTENEGRO | UKRAINE |
| ECUADOR | MOROCCO | UNITED KINGDOM |
| EGYPT | NEPAL | UNITED STATES |
| ESTONIA | NIGERIA | URUGUAY |
| FINLAND | NORWAY | UZBEKISTAN |
| FRANCE | PANAMA | |
| | PARAGUAY | |



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IPMA organises the **IPMA Global Project Excellence Awards**, the **IPMA Global Individual Awards** and **IPMA Global Research Awards** annually.

IPMA®
international
project
management
association