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# Moving winners forward



Mary McKinlay,  
IPMA Vice President



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## Introduction

The International Project Management Association (IPMA) has a long tradition, more than 40 years, of a leadership role in the worldwide project management community.

High performance in projects and excellent project management has become imperative in the curricula of today's business leaders and engineers. In a move to raise the project management skills, IPMA has launched a "Project Excellence Model". This is a benchmarking tool to enhance project management and to evaluate project achievements. Based on the model, IPMA has successfully introduced the **IPMA International Project Excellence (PE) Award**, and correspondingly, a number of National Awards have been developed by the Member Associations. Previous applicants have found great benefit from taking part in the award process and we are delighted to invite you to apply for the IPMA International Project Excellence Award 2009.

Mary McKinlay, IPMA Vice President  
Veikko Väilä, IPMA President



# Achieve high performance in project management

## Objectives

The IPMA annually presents project management awards to project management teams that exploit and can prove great achievements in project management.

The IPMA International Project Excellence Award supports professional project management in achieving high performance in projects and identifies projects as examples of excellent project management.

By rewarding teams that prove their success in project management, IPMA recognizes and acknowledges excellent and innovative projects. The IPMA PE Award motivates project teams to identify and optimize the use of their strengths.

## Award Categorisation

Projects from different industries and with certain amount of effort in time and cost can apply for the IPMA International Project Excellence Awards. More and even higher criteria have to be fulfilled for the IPMA International Mega Project Excellence Award.

## General Benefits

### • Improvement areas:

Applicants find out in which areas their project work can be improved, and experience what promising project management in its entirety means.

### • Benchmarking:

A unique form of benchmarking for project work (Project Benchmarking) results from both the comparison of best project teams performance and the individual project report issued by the international assessors team.

## Special Benefits for the Winners



### • Prestige:

The IPMA International Project Excellence Award offers a considerable gain of prestige. Award Finalists and Award Prize Winners are published and the logo of the IPMA International

Project Excellence Award is available for company documents and publications. This enables the team to show that it is one of the most successful and internationally recognized project teams.



### • Exchange experience:

Award Finalists are invited to pass on their experience of "Project Excellence" at the annual IPMA World Congress for Project Management.



### • Leading project team:

This is an outstanding opportunity to show their status as a leading project team and to exchange professional experience with the other winners.



### • IPMA World Congress:

The IPMA World Congress documents and other publications provide further opportunities to demonstrate the excellent "Project Achievement" of the team and the organization responsible.



### Award Finalists 2008\*

- **Extension Project of the Nanjing JIMV Memorial Hall**  
by Nanjing Urban Construction Project Management & Development Co., China
- **Hawiyah Gas treatment & compression facilities at Hawiyah NGL Recovery Plant**  
by Snamprogetti SpA, Italy
- **Implementation of IT System** by IDGC of Center, Russia
- **Lomellina 2 Project** by Foster Wheeler Italiana SpA, Italy
- **New Portfolio Management System**  
by Credit Suisse, Switzerland
- **NTPC Vindhyachal Stage – III (2x 500 MW) Power Project**  
by NTPC Limited, India
- **Rabigh Development Polymers Project**  
by Tecnimont SpA., Italy
- **Velaro E2** by Siemens AG, Germany
- **West Delta Deep Marine Phase IV Development Project**  
by Saipem SpA, Italy

\* in alphabetical order

### Award Winners

- **2007 Award Winner**  
Technological Revamping Project of 150,000 t/a Acetic Acid  
by Jiangsu Sopo (Group) Co. Ltd., China
  - **2006 Award Winner**  
TDN REWE IP-VPN 2  
by T-Systems International, Germany
  - **2006 Mega PE Award Winner**  
Project: Shenzhou 6-Manned Spaceship  
by Chinese Academy of Space Technology, China
- Information about all Award Winners : [www.ipma.ch/awards](http://www.ipma.ch/awards)

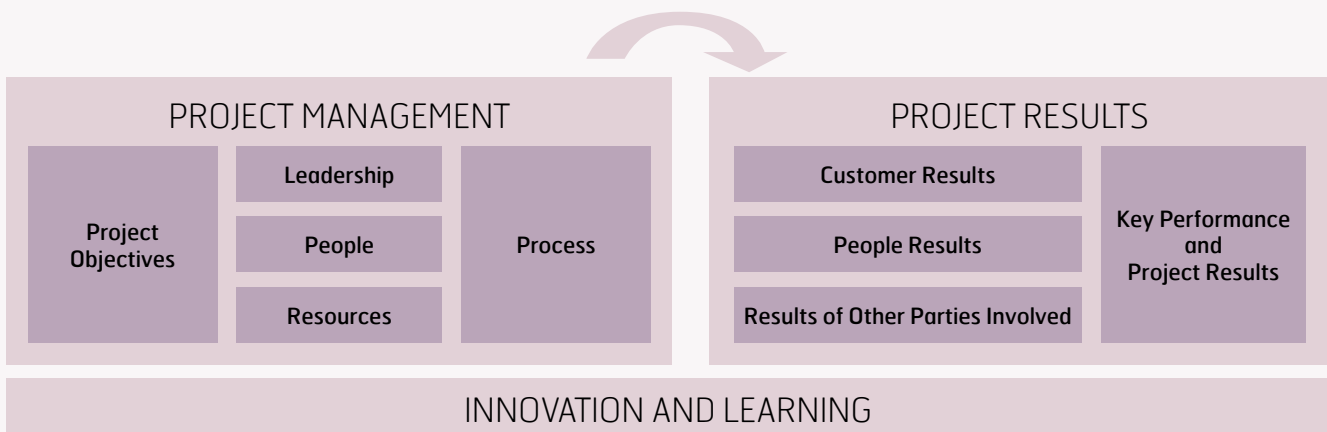
### Project Excellence Model

The “Project Excellence Model” helps a project team to reflect on its own strengths and potential improvement areas. The model is an adaptable and open concept. It allows many different project approaches to be used and should gain major benefits for future projects.

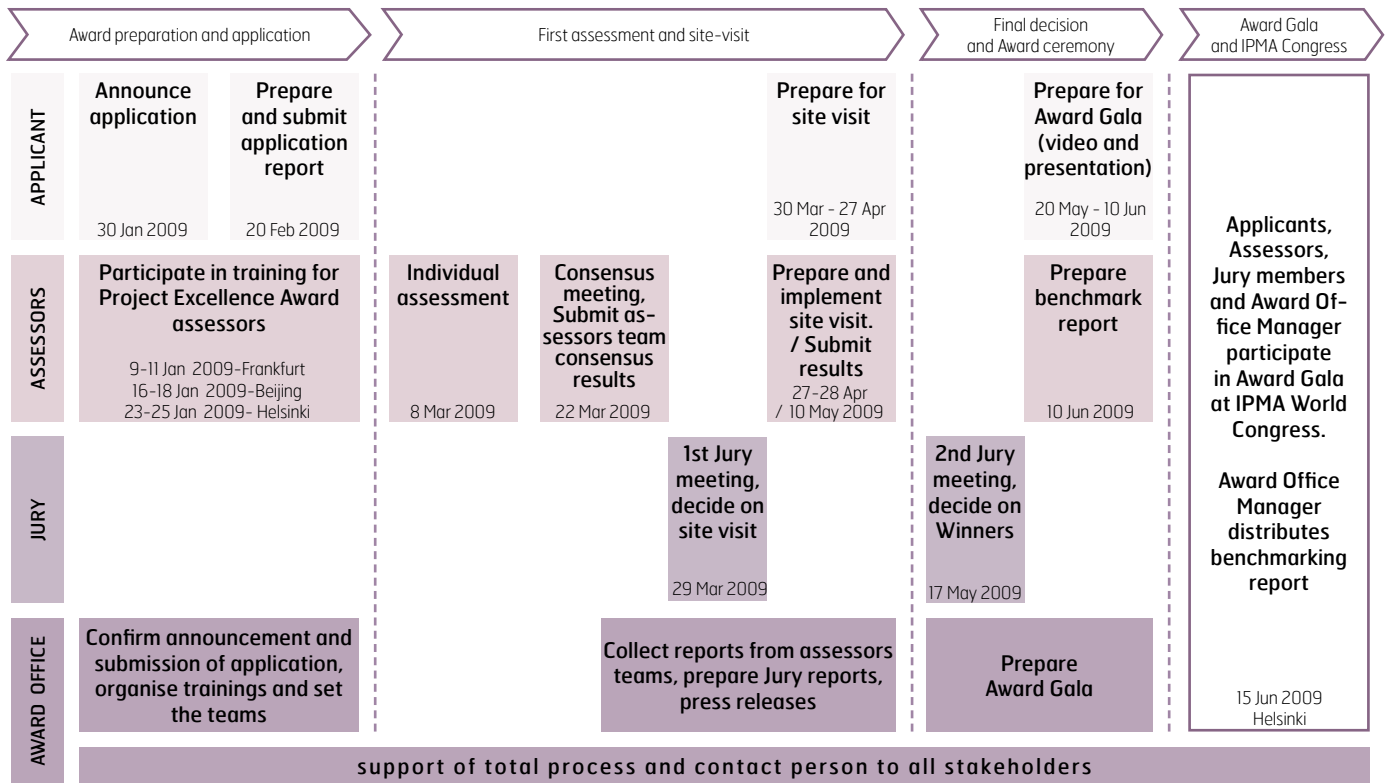
The “Project Excellence Model” divides the assessment criteria into two sections:

- **Project Management:** What is the project like? How is it managed?
- **Project Results:** What does the project achieve? What comes out of it?

For information about the assessment criteria and scoring points of the Project Excellence Model, see : [www.ipma.ch/awards](http://www.ipma.ch/awards)



# Overall Process



## Application Criteria for the IPMA International Project Excellence Awards

### Minimum Requirements for the IPMA Award Application:

- Applicant project to be completed within the last 24 months before the Award application.
- Project duration - at least 1 year.
- Number of people involved – at least 50.
- Project budget – at least 5 Million Euro.
- Site locations involved – at least 2.
- Internal/external subcontractors – compulsory.
- Multinational characteristic is an advantage.

### Costs for Application:

Non-corporate members of IPMA are requested to pay € 4.950 per project application to the "IPMA International Project Management Association".

For corporate members of national associations of IPMA the charge is € 3.950.

There is 20% discount for Winners of National PE Awards. Applicants who receive a site visit from the assessor teams

are also required to cover the travel expenses and subsistent costs of each assessor.

## Award Process

Every application report that is submitted is assessed by a team of at least four assessors. The assessors have extensive experience in project management. The Award Jury chooses the project team that will be visited for two or three days by the assessors team. The objective of the site visit is to complete the assessment and to answer the assessors' additional questions. Then the project is finally assessed by the assessors team. The Jury accompanies the assessment process. The Jury Members represent companies, authorities and other organisations practicing project management. They decide, on the basis of the final assessments, which project teams will be Finalists, Prize Winners and which project team will be given the IPMA International Project Excellence Award. All projects who receive a site visit will receive a benchmark report from the assessors team.

The assessment process is presented above.



## Otto Zieglmeier legacy

Setting up the **IPMA International Project Excellence Award** was the inspiration of one man, Otto Zieglmeier. As IPMA Vice President for the Awards he invested much time and effort and took personal responsibility for every element of it. In 2007, I accepted the role of his deputy little thinking that so soon we would lose him and what a lot I had taken on. I am grateful to Maria Koutincheva (Chairman of the Award Management Board) and Ewa Bednarczyk (Manager of the Award Office) for all their help in keeping the process going and moving us forward to this new year. I hope that Otto would be proud of what we have done and approve the changes that we have made and the care that we have taken of his legacy. His boundless enthusiasm is hard to match.

Mary McKinlay IPMA Vice President.

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